

2025 Sustainability Report Presentation

July 23, 2026

Policies & Procedures and other Sustainability Disclosures / Forward-Looking Statements / Industry & Market Data

General – The information contained in this presentation does not purport to be all-inclusive or to contain all information that prospective investors may require. Prospective investors are encouraged to conduct their own analysis and review of information contained in this presentation as well as important additional information through the Securities and Exchange Commission’s (“SEC”) EDGAR system at www.sec.gov and on our website at www.kindermorgan.com.

Policies and Procedures and other Sustainability Disclosures – This presentation includes descriptions of our vision, mission and values, environmental and sustainability efforts and aspirations, and various policies, procedures, processes, standards, systems, programs, initiatives, assessments, technologies, practices, and similar measures related to our operations and compliance systems (“Policies and Procedures”). References to Policies and Procedures in this presentation do not represent guarantees or promises about their efficacy, or any assurance that such measures will apply in every case, as there may be exigent circumstances or other factors or considerations that may cause exceptions or the implementation of other measures in specific instances.

Disclosure in this presentation about GHG emissions and other environmental or sustainability matters (whether historical or forward-looking) may be based on reporting standards, internal controls, processes, estimates or assumptions that are still evolving and may change. See “Kinder Morgan, Inc.’s Management Assertion for the Year Ended December 31, 2025,” which is included in Appendix C – Third-Party Assurance Statement, of our 2025 Sustainability Report, available at www.kindermorgan.com, for more information about estimates and assumptions we use to quantify emissions and the uncertainty inherent in determining emissions.

Forward-Looking Statements – This presentation includes forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995 and Section 21E of the Securities Exchange Act of 1934 (“Exchange Act”). Forward-looking statements include any statement that does not relate strictly to historical or current facts and include statements accompanied by or using words such as “anticipate,” “believe,” “intend,” “plan,” “projection,” “forecast,” “strategy,” “outlook,” “continue,” “estimate,” “expect,” “may,” “to,” “will,” “shall,” and “long-term” or comparable terms. In particular, forward-looking statements in this presentation include express or implied statements concerning the occurrence, timing or impact of future actions, conditions, or events, including our Policies and Procedures and their efficacy; our ability to avoid or reduce methane and other GHG emissions on an economic basis or at all; our ability to identify additional opportunities to reduce GHG emissions; long-term demand for our assets and services; the timing and extent of the energy transition; anticipated energy demand growth and associated natural gas demand; our project backlog; expected costs, completion timing and benefits of capital projects; our future operating and financial results; expected sustaining and discretionary capital expenditures; and our financing and capital allocation strategy.

Forward-looking statements are not guarantees or assurances of performance. Forward-looking statements are included for the purpose of providing management’s current expectations and plans for the future, based on the beliefs and assumptions of management and the information currently available to them. Forward-looking statements are subject to numerous risks, uncertainties, and assumptions. There is no assurance that any of the actions, conditions, events, or results of the forward-looking statements will occur or, if any of them do, what impact they will have on our results of operations or financial condition. Because of these uncertainties, you are cautioned not to put undue reliance on any forward-looking statement.

Future actions, conditions, or events and future results of operations may differ materially from those expressed in or implied by these forward-looking statements. Many of the factors that will determine these outcomes are beyond our ability to control or predict. These statements are necessarily based upon various assumptions involving judgments with respect to the future, including, among others: the timing and extent of changes in the supply of and demand for the products we transport and handle; competition; economic, political, and regulatory conditions and developments at the national, international, regional, and local level; our ability to identify, and the economic and technological viability of, energy-transition related opportunities, including alternative uses for our existing assets; the timing and success of business development efforts; the timing, cost, and success of expansion projects and acquisitions of additional assets; the development and performance of new technology and products, services, and programs, particularly those related to energy efficiency and emission reductions; evolving standards relating to tracking and reporting GHG emissions; commodity prices; counterparty financial risk; the condition of capital and credit markets; inflation rates; interest rates; the political and economic stability of oil- and natural gas- producing nations; energy markets; federal, state, or local income tax legislation; changes in laws, regulations, or government policies applicable to our business; weather conditions; environmental conditions; uncertainty and changes affecting foreign trade and taxation, including tariffs, potential retaliatory trade measures and potential adverse effects on financial and economic conditions; uncertainty arising from the current administration’s shift in domestic energy policy and related proposed changes to laws and regulations; legal challenges to proposed regulations; our customers’ and competitors’ responses to evolving expectations and requirements; terrorism; cyber-attacks; and other uncertainties. The foregoing and the other risks and uncertainties described in this presentation and in our most recent Annual Report on Form 10-K and subsequent Exchange Act reports filed with the SEC, including under the headings “Risk Factors,” “Information Regarding Forward-Looking Statements,” “Management’s Discussion and Analysis of Financial Condition and Results of Operations,” and elsewhere, could cause actual results to differ materially from those expressed in or implied by forward-looking statements. Our SEC reports are available through the SEC’s EDGAR system at www.sec.gov and on our website at www.kindermorgan.com.

Forward-looking statements in this presentation speak only as of the date they were made and, except to the extent required by law, we undertake no obligation to update any forward-looking statement because of new information, future events, or other factors.

Industry and Market Data – Certain data included in this presentation has been derived from a variety of sources, including government publications, independent industry publications, and other published independent sources. Although we believe that such third-party sources are reliable, we have not independently verified, and take no responsibility for, the accuracy or completeness of such data.

Third Party Disclosure – We disclaim any responsibility for any third-party disclosure that references KMI or any portion of this presentation.

Glossary – Definitions for terms used in this presentation can be found in the Glossary included on slide 28.

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Sustainability Overview

Creating and Protecting Value

OUR MISSION

Kinder Morgan provides energy transportation and storage services in a safe, efficient, and environmentally responsible manner for the benefit of people, communities, and businesses



Strategic Oversight and Accountability

Risks and opportunities monitored and reported to Board
Board evaluates long-term strategy for business resilience
Operations Management System handles routine risk activities



Strong Workplace and Community Connections

Enable employee career growth
Foster safety culture through conduct codes
Maintain talented, collaborative, inclusive, and respectful workforce
Build community stakeholder relationships



Investments in Lower Carbon Energy

Expand natural gas transmission, storage, and LNG businesses
Reduce methane and GHG emissions from operations
Support the transportation, storage and handling of renewable fuels
Explore energy transition opportunities beyond core businesses

Committed to Being a Good Steward



Reduce & Avoid Methane Emissions

~17%

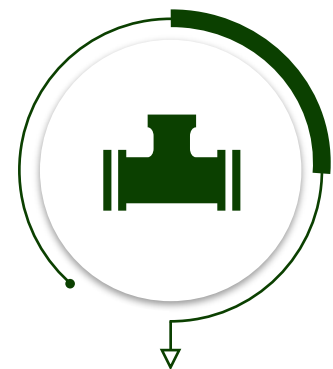
Reduction in methane emission intensity since 2023



Leak Detection

100%

Of our natural gas compressor stations surveyed annually



Pipeline Incidents

~16%

Reduction in reportable pipeline incidents since 2023



Employee Development

311

Participants in our leadership training



Investing in Lower Carbon Fuels

\$9.6bn

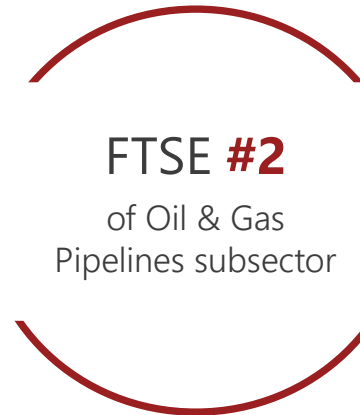
Natural gas focused^(a)

Dedicated to Doing Business the Right Way, Every Day – Serving Our Investors, Our Colleagues, Our Customers, and Our Neighbors to Improve Lives and Create A Better World

Note: Values shown are for 2025 unless otherwise indicated.
a) Natural Gas Pipelines Segment projects included in our 6/30/2026 backlog.

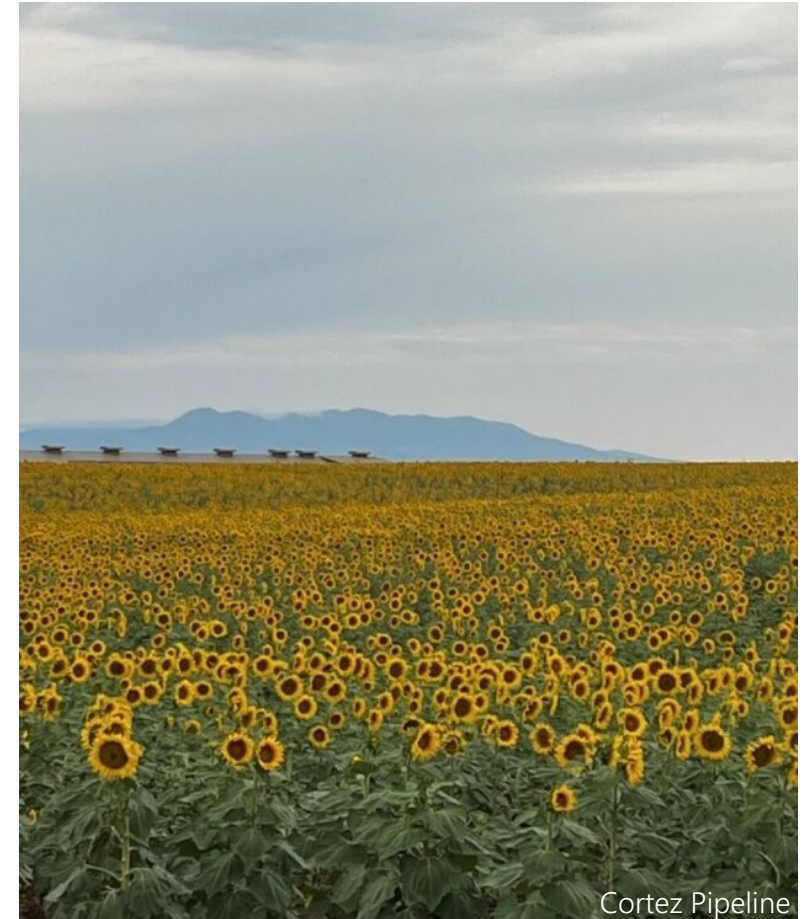
Sustainability Ratings Recognition

Highly Rated By Multiple Agencies



Included in Several Sustainability Indices

FTSE4Good, S&P 500 Scored and Screened, JULCD, MSCI Sustainability and Climate indexes



\$9.6bn Committed Growth Capital Project Backlog as of 6/30/2026

~11% of Backlog Capital Going into Service During Remainder of 2026

\$ Billion	Total	
Natural Gas (excluding G&P)	\$8.2	Nearly all serving end-use power, LDC, and LNG demand
Other	0.3	Primarily refined product projects
Subtotal	\$8.5	Contracted, stable cash flows, minimal direct commodity exposure
EBITDA Build Multiple	~5.6x	
Gathering & Processing	0.7	Mostly natural gas, volume-based projects
EOR	0.5	Commodity price & volume-based cash flows
Total Backlog	\$9.6	

~92%

Natural gas
portion of backlog

1Q 2028

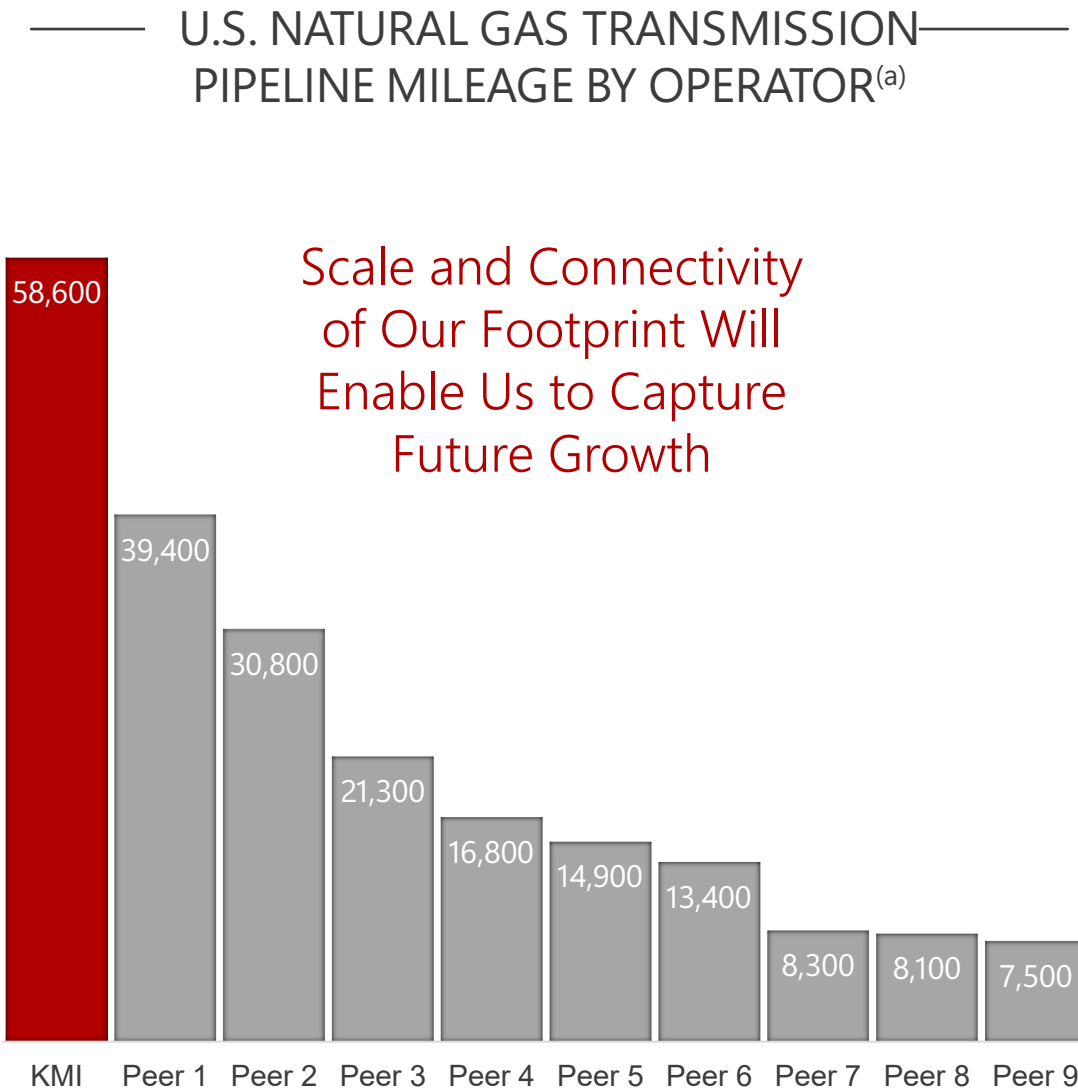
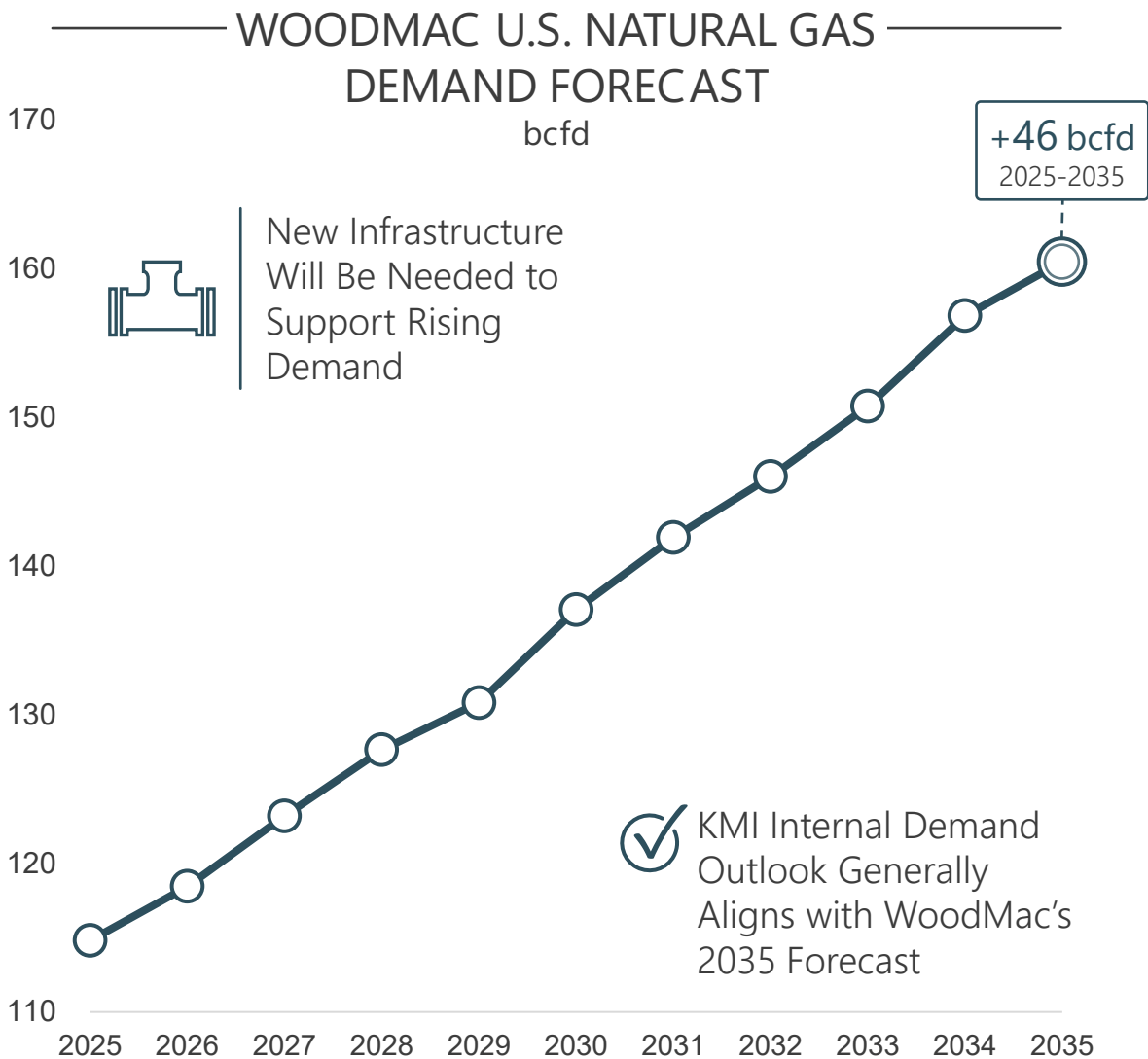
Capital-weighted
average project
in-service date

>\$3 billion

Expected annual
growth capex over
next few years

Note: Figures may not sum due to rounding. Other includes projects in our Products Pipelines and Terminals Segments. EBITDA build multiple reflects KMI share of estimated capital divided by estimated Project EBITDA (a non-GAAP financial measure). See Non-GAAP Financial Measures & Reconciliations. For additional information about our use of Project EBITDA, see the section titled "Use of Non-GAAP Financial Measures" in the Kinder Morgan 2Q 2026 investor presentation, posted April 27, 2026, which is available on our website at <https://ir.kindermorgan.com/events-and-presentations/default.aspx>.

Extensive Network Well Positioned to Serve Growing U.S. Natural Gas Demand



Source: Wood Mackenzie North America Gas Strategic Planning Outlook, April 2026.
a) Data per recent peer company reports and presentations. Does not include mileage associated with gathering assets. Peers include Berkshire, Boardwalk, ENB CN, EPD, ET, OKE, Tallgrass, TRP CN, and WMB.

LNG Exports Driving Natural Gas Demand Growth

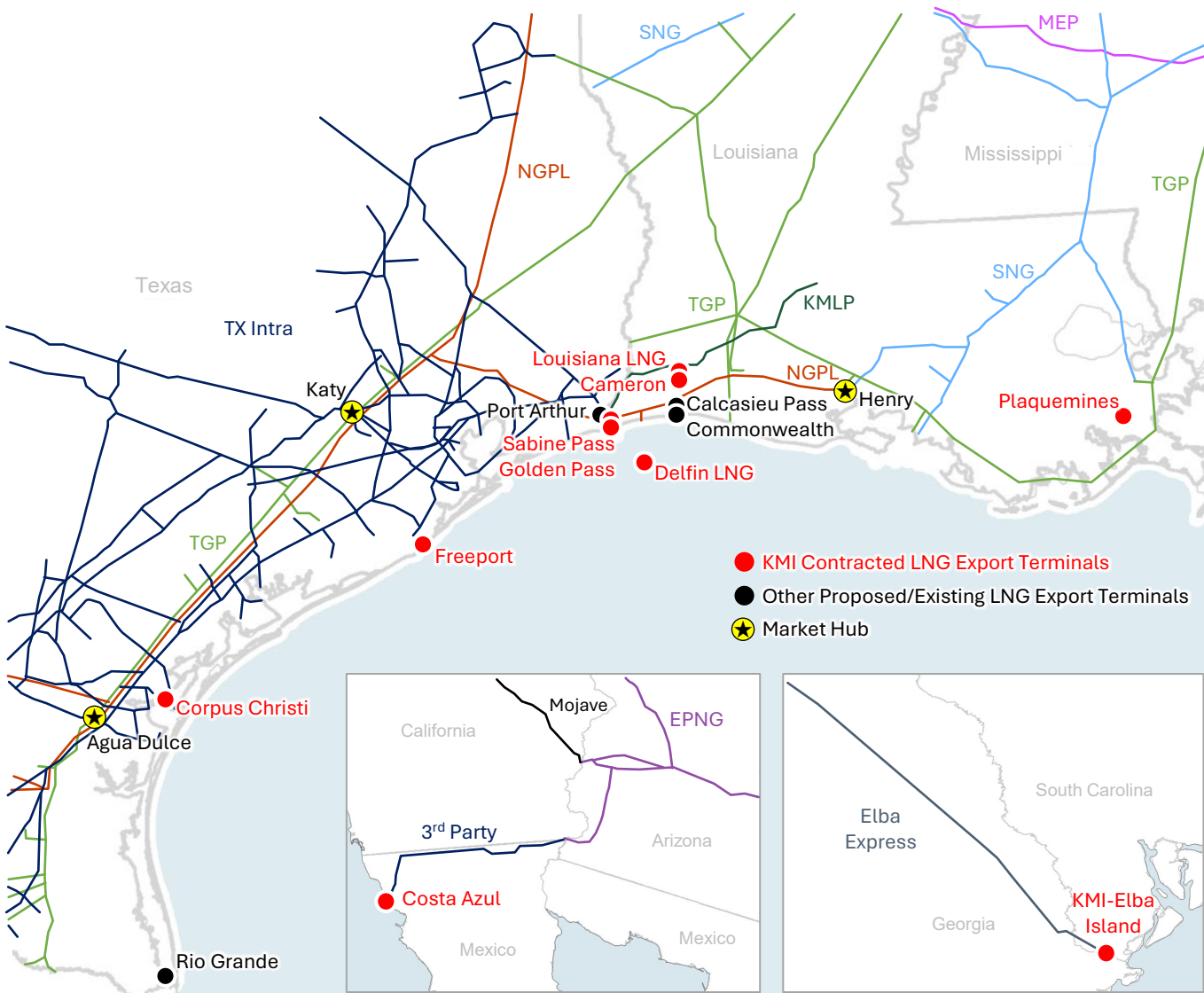
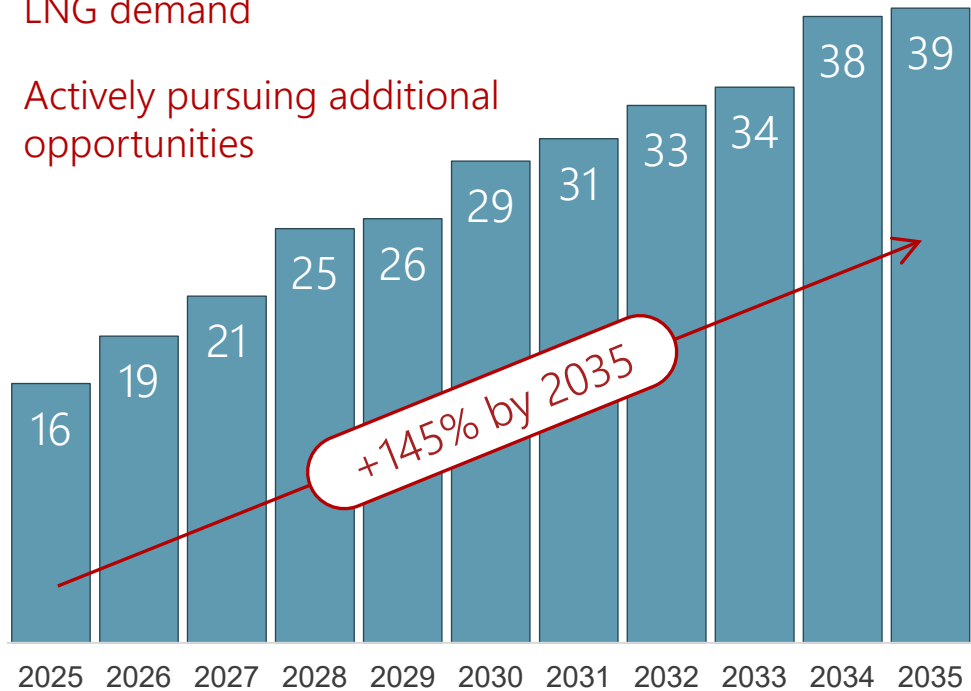
Our Assets Are Well Positioned to Supply Robust LNG Export Growth Along the Texas and Louisiana Gulf Coast

WOODMAC U.S. LNG FEEDGAS
FORECAST
bcfd

KMI has long-term contracts to move 8 bcfd to LNG facilities today & nearly 13 bcfd by the end of 2030

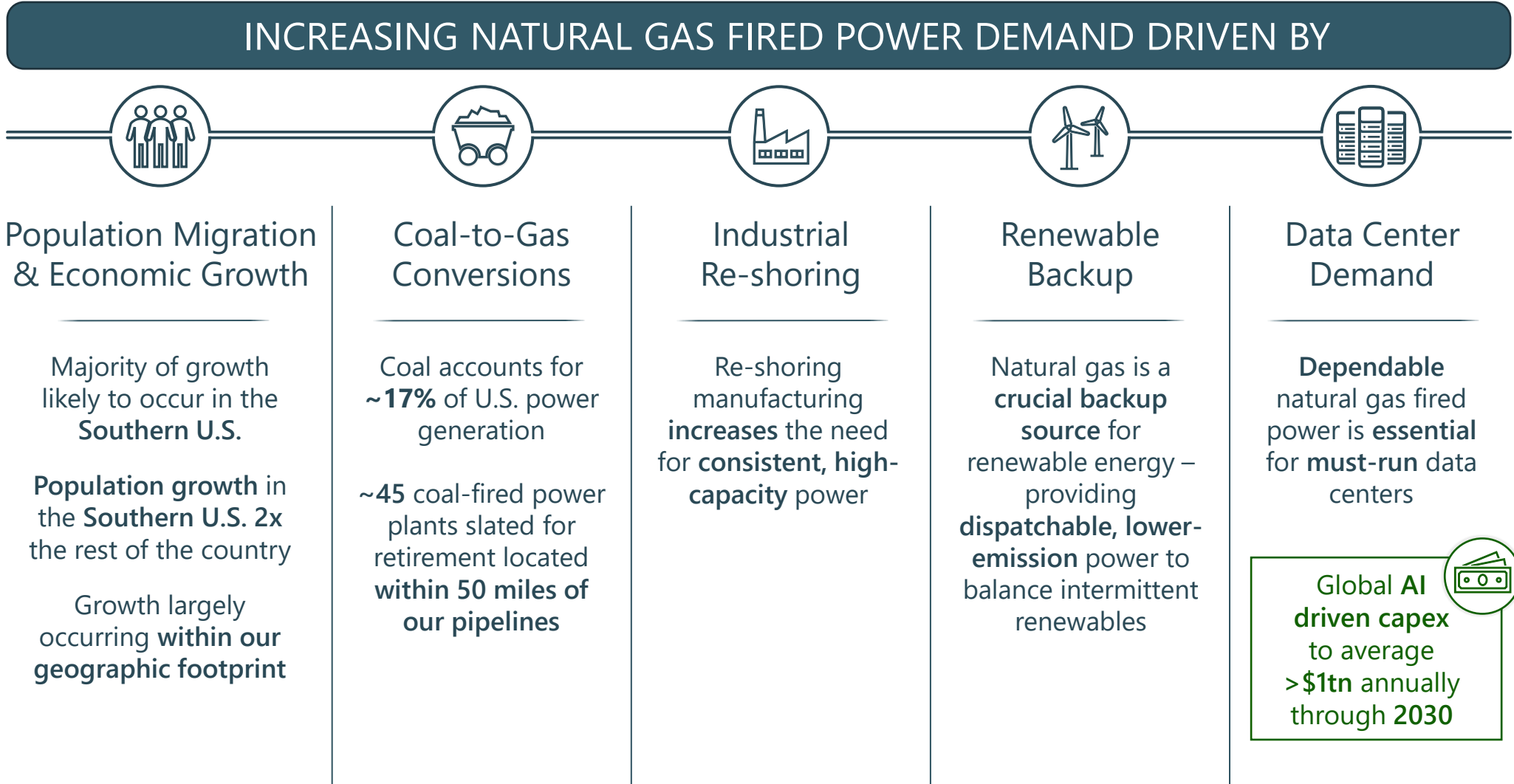
>20% of contracted \$9.6bn project backlog directed toward serving LNG demand

Actively pursuing additional opportunities



Note: Wood Mackenzie North America Gas Strategic Planning Outlook, April 2026. LNG feedgas equals exports plus an assumed 9% increase for plant fuel.

Growing Power Needs Boosting Demand for Natural Gas

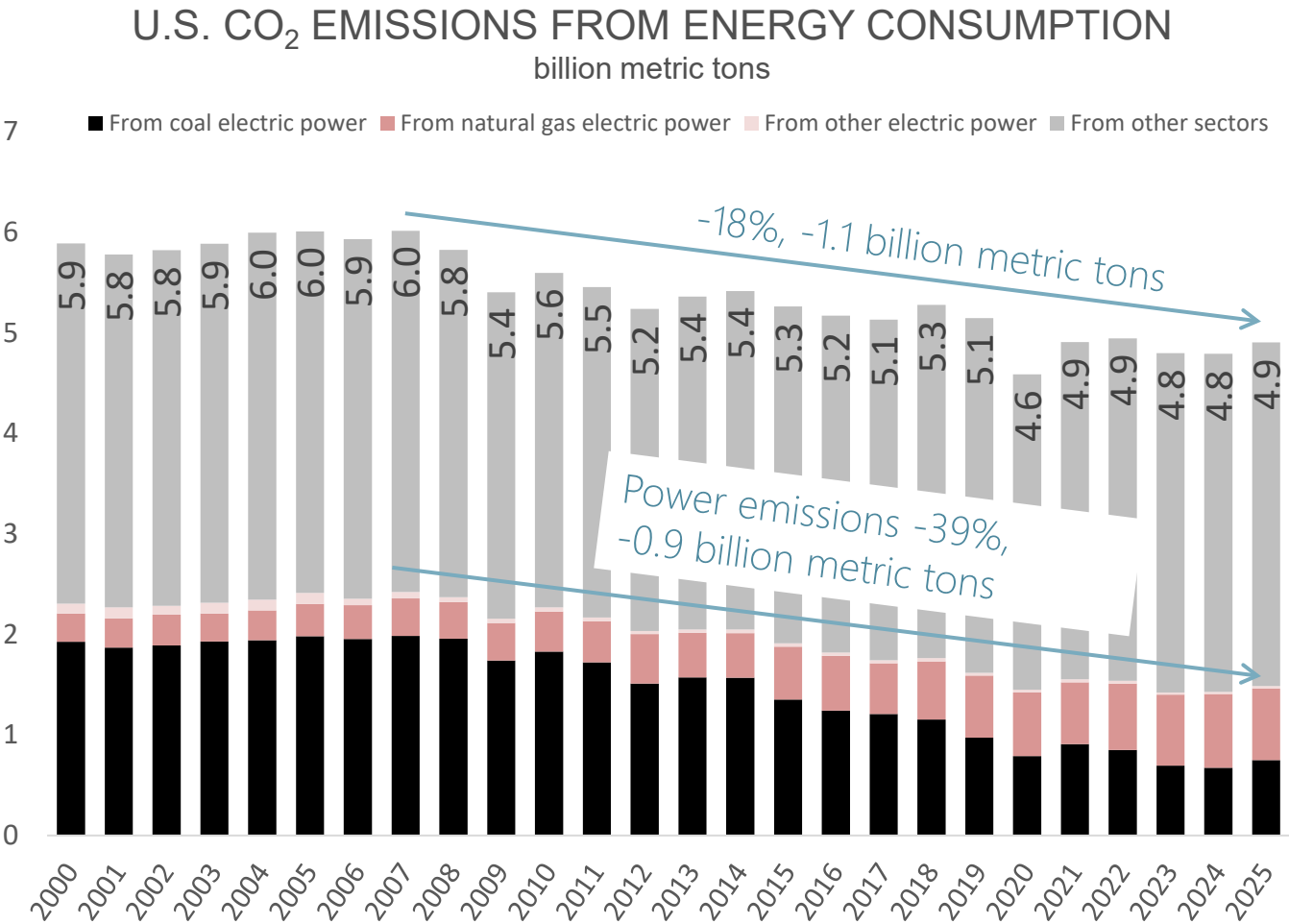


>60% of contracted \$9.6bn project backlog directed to power generation & utility demand

Substantial customer interest for additional capacity

Actively Pursuing >10 bcf/d of Additional Power Opportunities

The U.S. Balances Growth with Lower Carbon Intensity



U.S. CO₂ Emissions Have Declined 18% While GDP Grew 113%^(a)

Country	Average Upstream Methane Emission Intensity Scaling Factor ^(b)	Oil & Gas Production ^(b) (mtoe)
U.S.	1.0	1,802
Russia	1.5	1,091
Australia	0.5	650
Canada	0.8	485
United Arab Emirates	0.7	266
Norway	0.0	206
Kuwait	0.9	165
Saudi Arabia	0.5	145
Rest of world ^(c)	2.3	2,770

a) Source: EIA Monthly Energy Review; Bureau of Economic Analysis, GDP, range from 2007-2025.
 b) Source: IEA 2026 Global Methane Tracker.
 c) Reflects all other countries within the IEA 2026 Global Methane Tracker. Data covers countries comprising 90% of global oil and gas production.

Infrastructure is Essential to Reducing and Avoiding GHG Emissions

Ongoing Activities

2025 Activities	CO ₂ e avoided/reduced (million metric tons)
Ethanol ^{(a)(b)}	11.4
Renewable diesel and Biodiesel ^{(a)(c)}	10.1
RNG production and interconnects ^(d)	3.5
Avoiding or reducing emissions by handling lower carbon fuels	25.0
Methane emissions reductions ^(e)	3.6
	28.6

Total CO₂e Emissions Avoided/Reduced From Ongoing Activities

28.6 million metric tons per year,
equivalent to:



66
million
barrels of
oil
consumed



3,218 million
gallons of
gasoline
consumed



carbon
sequestered by
29 million
acres of U.S.
forest

Note: Shaded 2025 activities directly reduce or avoid KMI Scope 1 or 2 GHG emissions. All other activities reduce third-party emissions.

a) Product receipts are generally used to determine volumes.

b) Assumes a 20% reduction in life cycle emissions compared to gasoline, per the Renewable Fuel Standard (RFS) requirement for renewable fuels life cycle reduction.

c) Assumes a 50% reduction in life cycle emissions compared to diesel, per the RFS requirement for biodiesel fuels life cycle reduction.

d) Calculated using EPA's Landfill Gas Energy Benefits Calculator December 2025 version.

e) Reductions are emissions mitigated or avoided for any reason that would otherwise have been emitted. Amounts are quantified for compressor station leak repairs, pipeline pumpdowns in place of blowdowns, gas turbine installations, electric motor installations, and use of pipeline sleeves, which lesson the need for pipeline blowdowns.

Scope 1 & 2 GHG Emissions Reporting^(a)

GHG Emissions by Type

POSSIBLE GHG
REDUCTION
METHODS:

63% combustion	16% purchased electricity	8% vented emissions	7% fugitive emissions	6% from process & flared emissions
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Includes fuels used by engines and turbines that drive compressors, boilers and heaters, vehicle engines, and vapor combustion devices.	Consumed electricity by electric driven compressors, pumps, office and other facility buildings, etc.	Includes blowdowns, compressor starts, and pneumatic devices	Includes equipment component leaks, refrigerants, and vapor handling systems	Includes dehydration and gas sweetening processes at our gas processing and LNG facilities and flaring
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Improve
equipment &
operational
methods

Utilize more fuel-efficient equipment Fuel usage optimization, including dispatching the most fuel-efficient engines or compressors first Replace vapor combustion devices with vapor recovery units Reduce idle time from equipment	Increase energy efficiency Capture waste heat and convert to electricity Participate in demand response programs Optimize pipeline and facility design Utilize drag reducing agent in our liquids pipelines	Minimize pipeline blowdowns by pumping down pipelines before venting and repairing pipelines externally using sleeves and composite wraps Install low- or zero-bleed natural gas pneumatic devices	Survey for and repair component leaks Monitor and replace reciprocating compressor rod packing Increase measurements from vapor recovery units to improve methane emission factors used in our GHG inventory Cathodically protect our pipelines to help prevent pipeline degradation and leaks	<u>Process emissions</u> Use carbon capture on processing plant equipment <u>Flared emissions</u> Improve compressor reliability & flaring metering Automate gas control Optimize downtime Re-inject unprocessed natural gas when processing equipment is down for maintenance
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Electrification
& renewables

Use or transport more renewable or lower carbon fuels Electrify combustion equipment	Self-power our operations using renewable energy Purchase low carbon electricity or renewable energy credits	Convert natural gas-powered engine and turbine starters to electric- or air-powered
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a) GHG emission calculations generally conform to the World Resources Institute and the World Business Council for Sustainable Development's *The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard*, and EPA or industry guidance. Emissions are categorized using the SASB EM-MD-110a.1. Emissions are reported for CO₂, CH₄, N₂O, and HFCs from direct and indirect sources. The IPCC AR5 GWPs were used to convert CH₄ (28) and N₂O (265), and HFC emissions to CO₂e. Gross emissions are GHGs emitted to the atmosphere before accounting for offsets, credits, or other similar mechanisms that have reduced or compensated for emissions.

Decarbonizing Our Larger GHG Emission Sources

Annually Reassess Feasibility of Setting Longer Term GHG Reduction Targets

63% COMBUSTION (79% from Natural Gas Compressors)

- Decarbonization Options
 - Electrify
 - Reliability concerns
 - Providers don't have capability to provide electricity needed
 - Swapping Scope 1 for Scope 2 Emissions with no net benefit
 - Cost – As of 2023, replacing all gas fired compressors could be up to \$20bn
 - No assurance of ability to recover these costs from our customers
 - Dual Drive, more costly
- Committed to evaluating the economic feasibility of using electric compressor stations on a case-by-case basis when investing capital to install, upgrade, retrofit, or replace natural gas-fired compressors in our Natural Gas Pipelines business segment

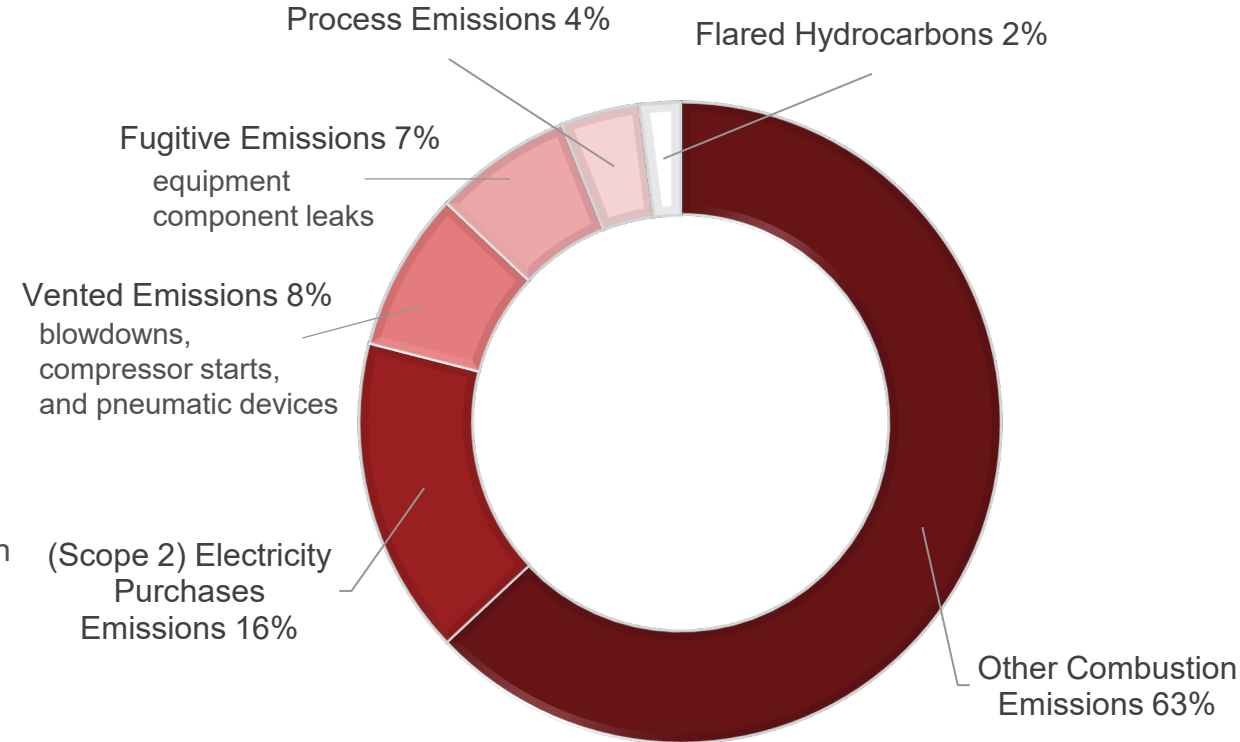
16% PURCHASED ELECTRICITY

- Opportunities to increase our renewable and low carbon power utilization when renewing power purchase agreements
- Overall electricity mix is driven by factors outside of our control

15% VENTED AND FUGITIVE

- Methane accounts for nearly all emissions within these categories
- 2023 to 2025 reduced methane emissions by 13% and methane emission intensity by 17%
- Current target: ONE Future Methane Intensity
- Conduct methane leak surveys at 100% of our Natural Gas Pipelines business segment compressor stations
- 162 Bcf of methane emissions prevented since 1993

2025 SCOPE 1 & 2 GHG EMISSION SOURCES



Prioritizing our use of pumpdowns over blowdowns

Measuring Methane Emissions

We continue to conduct annual methane leak surveys at 100% of our Natural Gas Pipelines business segment natural gas compressor stations. Quarterly leak surveys were conducted at 27% of these facilities in 2025.

Flyscan Systems, Inc.

- In 2024, we invested in Flyscan Systems, Inc., a company that provides technology to detect liquid hydrocarbons and automate visual inspection of rights-of-ways from patrol planes
- In 2025, we installed a Flyscan™ unit on our contract aerial patrol aircraft and began testing the inclusion of methane detection

Innovative Technologies

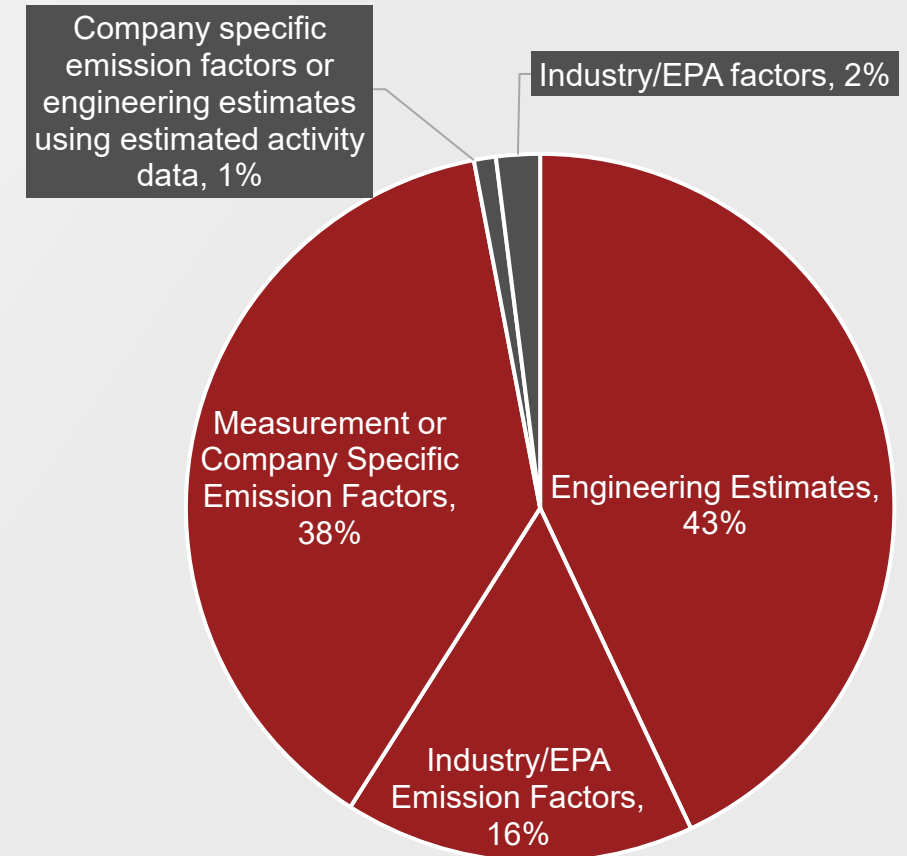
- Contracting providers to use sensors mounted on helicopters and other aircraft for aerial methane detection surveys. In 2025, we used this technology on approximately 800 miles of natural gas pipelines
- Using optical gas imaging cameras or other technologies to verify suspected leaks

METEC Industry Advisory Board Member

- Provide baseline funding, guidance and support to a methane emission test site, which simulates actual natural gas leaks that may occur at production & gathering facilities and underground pipelines

We will continue to consider participating in additional programs, such as the Oil and Gas Methane Partnership 2.0

Natural Gas Pipelines Business Segment Methane Emissions Methodologies



Actual Activity Data

Estimated Activity Data

GHG Reduction Opportunities Working Group (GROW)



Overview:

- Established in 2023
- Cross-company, cross-functional working group
- Seeks and evaluates:
 - Renewable and low carbon power
 - Gas and liquids modernization and optimization
 - Government incentives
 - Methane reduction opportunities and methane measurement technologies
 - New technologies



Objectives:

- Work with third parties that are developing cost-effective technologies related to reducing GHG emissions
- Evaluate government incentives to reduce Scope 1 and 2 emissions
- Look for opportunities to reduce our Scope 2 emissions, including use of renewable and low carbon power
- Annually reassess feasibility of setting medium- and long-term emission reduction targets



Initiatives:

- Tested methane detection technology from Flyscan™
- Installed additional vapor recovery units at 3 of our Products Pipelines facilities to help reduce emissions when feasible
- Optimized vapor combustion units to improve emissions
- Retired several email domains; used shared mailbox approach to reduce system-generated emails

Managing Energy Consumption is Impactful

Programs in Place to Lower Scope 2 Emissions

- | | |
|--------------------------------|---|
| Curtailment | <ul style="list-style-type: none"> — Can quickly curtail our power demand when necessary to help maintain grid reliability — Participate in demand response, load management, and utility reliability programs in California and Texas |
| Efficiency and Audits | <ul style="list-style-type: none"> — Implement devices, like variable frequency drives, to help operate assets more efficiently — Analyze and validate data from providers and real-time consumption data, using findings to optimize operations when installing new or replacement equipment |
| Renewable and Low Carbon Power | <ul style="list-style-type: none"> — Purchased ~54 GWh of renewable and low carbon power in 2025 — Power some of our equipment through solar panels installed on-site |
| Drag Reducing Agent | <ul style="list-style-type: none"> — Use friction-reducing chemical inside liquids pipes to move more product with less energy |

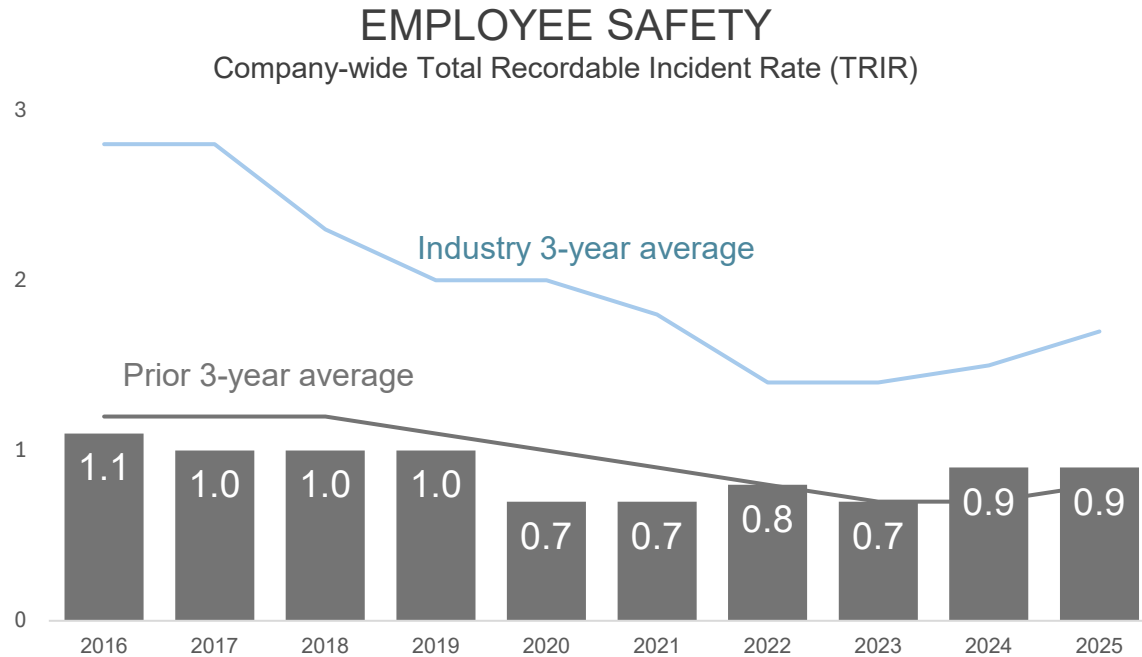
LEED Gold is awarded to buildings that demonstrate exceptional environmental performance & sustainability

Utilization of automated light timers and LED lighting to reduce energy consumption

LEED Gold certified Houston HQ building



Spotlight on Safety



Targeting 0.8 Employee TRIR in 2026 with an aspiration of zero incidents

Prioritizing EHS is the responsible way to conduct business, not just to comply with requirements

Voluntarily reporting EHS performance to the public since 2007

SAFETY INITIATIVES

Safety in Motion®: a program targeting sprain and strain injuries using an action and education process

Stop Work Authority: all employees and contractors have the power to stop work at any time if they observe an unsafe condition or feel there may be a safety concern

Heat-Stress Campaigns & Awareness: initiatives across business segments to heighten awareness regarding hazards during heat-intensive months

Safety Culture Surveys: periodic, confidential safety culture surveys to engage with employees on our safety culture and collect information

Protecting Assets & Communities

Asset Integrity

- Annual, quarterly, and monthly asset integrity reviews with members of management
- Monitor operations 24/7
- Visually inspect rights-of-way by air and ground
- Use smart pigs to perform internal inspections when possible
- Use cathodic protection to protect against external corrosion
- Evaluate new technologies for maintenance and integrity testing
- Invested more than \$1.1bn of sustaining capex in 2025

Public Awareness Program

- Promote awareness and provide safety information about pipelines where we operate
- Prevent damage to our pipelines
- Educate first responders and public on our emergency preparedness response activities
- Use brochures, newsletters, advertisements, direct contact, website
- Conduct audits and surveys to assess program effectiveness

Over the past 3 years, assessed:

~42,780 miles
natural gas pipeline

~13,290 miles
liquids pipeline

Support organizations whose mission is to
promote safe digging



**Know what's below.
Call before you dig.**

Managing Our Impact to the Environment & Community



Project Development

Develop plans and procedures to consider operational efficiency, impact on biodiversity, and stakeholders' concerns

Plans may include surveying, environmental and cultural impact avoidance, monitoring, mitigation, construction, revegetation, and operation



Pre-construction and Construction

Conduct civil, cultural, and environmental surveys as appropriate for the scope of the project

Consult with federal, state, and local stakeholders for project-specific considerations

Perform avoidance and construction procedures including routing, environmental planning, prevention and response, mitigative plans, and inspections



Post-construction and Restoration

Where needed, employ measures to restore an ecosystem's composition, structure and function

Improve habitats through restoration work in some instances

Efforts may include stabilizing streambeds and banks, establishing revegetation, restore property with landowners, implement weed control measures, and coordinate ongoing environmental monitoring

Types of stakeholders we engage with on our projects

Landowners	Community Members
Government & Regulators	Emergency Regulators

Avenues of communication

In-person meetings	Project websites
Town halls, open houses	Public awareness communications
Social media	Facility tours



Serving Communities and Supply Chain

Committed to Serving the Communities in Which We Operate

First Responder Programs

Support for local first responder programs, providing gas meters, emergency vehicles, and emergency safety funds

Native American tribe donations

totaling \$1.17mm over the past three years contributing to scholarships and local fire departments

Connect.Inspire.Give.

program offers employees and their families a diverse range of community volunteer opportunities

~\$2,000

Raised by employees to support the National Alliance on Mental Illness

Supplier

Our Supplier Code of Conduct outlines our expectations for EHS, labor rights, wages, working conditions, business conduct, and anti-corruption

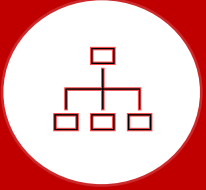
No contracts issued to companies excluded from U.S. Government's System for Award Management

We monitor our suppliers for Code of Conduct compliance and federal contract exclusions

Potential service suppliers screened for safety and environmental performance



For more information see our [Supplier Code of Conduct](#)



Hiring Process

Create broad, representative candidate pools

Form diverse interview panels with varied perspectives



Employing Locally

Support local economies through community hiring

Create rewarding energy careers for local talent



Employing Veterans

Leverage military-developed leadership, drive, discipline, and work ethic

Provide veteran opportunities through military recruiting partnerships and job fairs



Leadership Programs

Develop bench strength by providing leadership programs to recently hired and promoted leaders

Invested ~\$2,500 in training annually per full-time employee

Corporate Governance

Directors are subject to **annual election** – not staggered elections

Directors are elected based on **majority voting** – not plurality voting^(a)

Proxy access bylaw provisions allow for new candidates to be nominated by stockholders

Engage each year with top holders to **exchange ideas** on corporate governance, executive compensation, and EHS matters

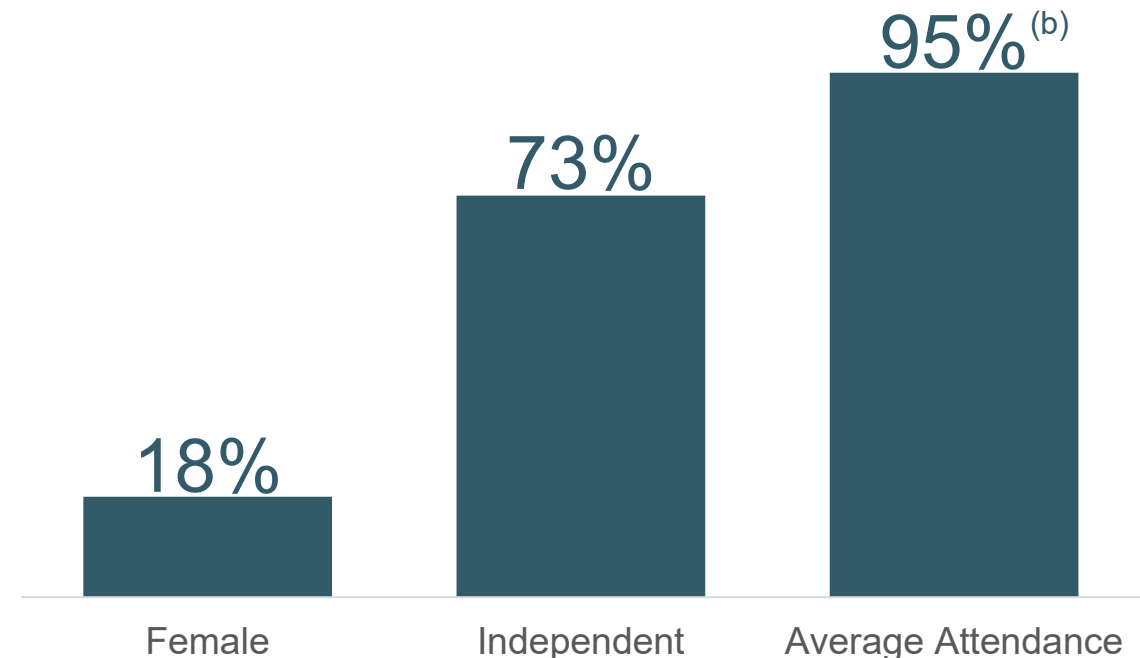
Stock ownership guidelines require Directors and Officers to continuously hold a defined amount of KMI shares to help ensure alignment with shareholders

Compensation **linked to EHS-related** metrics for executives and employees

Over time, the Board intends to enhance **overall diversity** and to consider further decreases in **board size**

EXPERIENCED AND CAPABLE BOARD

Board size decreased
from 16 to 11 directors
since 2020



a) Majority voting applies to uncontested elections. In the event of a contested election, plurality voting applies.

b) Average attendance is based on board attendance during 2025.

Board Members with Deep Experience

Engage in Climate-Related Topics, Challenge Management Assumptions, and Make Thoughtful & Informed Decisions

36% of our directors have Regulatory and EHS experience

	Industry / Operational Experience	CEO or C-Level Executive	Other Public Company Boards	Accounting & Financial Reporting Expertise	Corporate Finance Expertise	Capital Allocation Expertise	Regulatory and EHS Expertise	Legal Expertise	Risk Management Expertise	Energy Transition Expertise
Mr. Kinder										
Ms. Dang										
Ms. Chronis										
Mr. Gardner										
Mr. Hall										
Mr. Kean										
Mr. Morgan										
Mr. Reichstetter										
Mr. Shaper										
Mr. Smith										
Mr. Vagt										

45% of our directors have energy transition experience

Transparent Approach to the Public Sector

Political Contributions

- Policy outlined in Code of Business Conduct and Ethics
- Do not sponsor employee-funded PACs or make corporate contributions to political parties, campaigns, or candidates for public office
- Lobbying expenditures, including by trade associations, limited to advocacy on public policy matters, not political efforts
- CEO, President, or General Counsel oversees any contributions made to ballot measures or lobbying efforts
- In 2025, reviewed trade association alignment by comparing associations' current policy statements, climate-related political lobbying efforts, etc. versus our lower carbon future and methane mitigation strategy

Tax Transparency

- Responsible and transparent tax practices
- Significant portion of tax contribution is in the form of property taxes, which support local communities where we operate

~\$775 million Income taxes and property taxes paid in 2025

2025 ALIGNMENT WITH OUR LOWER CARBON FUTURE AND METHANE MITIGATION STRATEGY^(a)

American Biogas Council	Aligned
American Maritime Partnership	Aligned
Coalition for Renewable Natural Gas	Aligned
Colorado Chamber of Commerce	Aligned
Colorado Oil and Gas Association	Aligned
Energy Infrastructure Council	Aligned
GPA Midstream Association	Aligned
Illinois Chamber of Commerce ^(b)	Not applicable
International Liquid Terminals Association	Aligned
Interstate Natural Gas Association of America	Aligned
Liquid Energy Pipeline Association	Aligned
New Mexico Oil and Gas Association	Aligned
San Pedro Chamber of Commerce ^(b)	Not applicable
Texas Oil and Gas Association	Aligned
Texas Pipeline Association	Aligned

a) An association's climate position may have changed since we conducted our analysis in February 2026.

b) To our knowledge, Illinois Chamber of Commerce and San Pedro Chamber of Commerce have not taken a position on emissions or climate.

Cybersecurity

An Integral Part of Our Business Continuity Planning and Emergency Preparedness and Response Plans

Strategy

Aligned with U.S. Commerce Department's NIST Framework for Improving Critical Infrastructure Cybersecurity and consistent with security directives issued by the TSA

Risk-based approach focusing on critical systems where failure could potentially impact safety or reliability of key assets or operations

Dedicated cybersecurity group overseen by Chief Information Officer provides quarterly cybersecurity report to senior management

Cybersecurity performance is considered in annual employee performance reviews

Continuous improvement model aligned with the DHS's National Infrastructure Protection Plan risk management framework



National Institute of Standards and Technology
Technology Administration, U.S. Department of Commerce

Security Protocols

Separate business and operational networks

Critical business systems are fully redundant and are backed-up at separate locations

Continuous internal and third-party security monitoring of our network

Conduct simulated exercise drills including with multiple U.S. government agencies and peer companies

Annual third-party vulnerability and penetration testing

Employee training including regular testing on cybersecurity

Cyber Incident Response Plan helps to identify, contain, and eradicate threats

Partnerships

DOE, FBI, DHS, industry groups

Cross-sharing information, identifying opportunities to improve security, and exchanging best practices



Additional Sustainability Resources

Links to Sustainability Pages & Resources

Sustainability Website

Sustainability Reports & Information Website

- [Biodiversity Policy](#)
- [Code of Business Conduct and Ethics](#)
- [Conflict Minerals Policy](#)
- [EHS Committee Charter](#)
- [EHS Policy Statement](#)
- [Human Rights Statement](#)
- [Statement on Climate Change](#)
- [Supplier Code of Conduct](#)

Community Engagement Website

- [Community Relations Policy](#)
- [Indigenous Peoples Policy](#)

Lower Carbon Initiatives Website

Case Studies Website



Tennessee Gas Pipeline

Contacts

- For sustainability-related questions:
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- For investor-related questions:
[KM IR@kindermorgan.com](mailto:KM_IR@kindermorgan.com)

Sustainability Disclosure Index and metrics available in excel format on our website

Glossary of Terms

Bcf	=	Billion cubic feet	GWP	=	global warming potential
Bcfd	=	billion cubic feet per day	HFC	=	hydrofluorocarbon
bn	=	billions of U.S. dollars	HQ	=	headquarter
CCS	=	carbon capture and storage	IEA	=	International Energy Agency
CCUS	=	carbon capture, utilization, and storage	IPCC	=	Intergovernmental Panel on Climate Change
CEO	=	Chief Executive Officer	KMI / KM	=	Kinder Morgan, Inc., its operated subsidiaries, and its operated investees
CH ₄	=	Methane	LDC	=	local distribution company
CO ₂	=	carbon dioxide	LED	=	light-emitting diode
CO ₂ e	=	carbon dioxide equivalent	LEED	=	Leadership in Energy and Environmental Design
DHS	=	U.S. Department of Homeland Security	LNG	=	liquefied natural gas
DOE	=	U.S. Department of Energy	METEC	=	Methane Emissions Technology Evaluation Center
EBITDA	=	earnings before interest, taxes, depreciation, and amortization	mm	=	millions of U.S. dollars
EHS	=	environmental, health, and safety	mtoe	=	million metric tons of oil equivalent
EIA	=	U.S. Energy Information Administration	N ₂ O	=	nitrous oxide
EOR	=	enhanced oil recovery	NIST	=	U.S. National Institute of Standards and Technology
EPA	=	U.S. Environmental Protection Agency	PAC	=	political action committee
ESG	=	environmental, social, governance	RNG	=	renewable natural gas
FBI	=	U.S. Federal Bureau of Investigation	SASB	=	Sustainability Accounting Standards Board
GAAP	=	Generally Accepted Accounting Principles	TRIR	=	total recordable incident rate
GDP	=	gross domestic product	TSA	=	U.S. Transportation Security Administration
GHG	=	greenhouse gas	U.S.	=	United States of America
GWh	=	gigawatt hour			